

**CITY OF WATERTOWN, NEW YORK
AGENDA**

This shall serve as notice that the next regularly scheduled meeting of the City Council will be held on Monday, April 15, 2013, at 7:00 p.m. in the City Council Chambers, 245 Washington Street, Watertown, New York.

MOMENT OF SILENCE

PLEDGE OF ALLEGIANCE

ROLL CALL

ADOPTION OF MINUTES

COMMUNICATIONS

PRIVILEGE OF THE FLOOR

RESOLUTIONS

- Resolution No. 1 - Reappointment to the Transportation Commission –
Roberta Hagerty
- Resolution No. 2 - Reappointment to the Transportation Commission –
Suzanne Morrow
- Resolution No. 3 - Reappointment to the Transportation Commission –
Mary Newman
- Resolution No. 4 - Approving Amendment No. 2 to the Agreement for
Professional Services with Lu Engineers Related to the
Environmental Remediation of the Former Ogilvie Site
- Resolution No. 5 - Transfer of Real Property

ORDINANCES

- Ordinance No. 1 - Amending City Municipal Code § A320-9

LOCAL LAW

PUBLIC HEARING

OLD BUSINESS

Laid Over Under the Rules - Ordinance Amending the Code of the City of Watertown, §310-34, Accessory Uses in Residence Districts

STAFF REPORTS

1. Request to Amend Stream Parking Lot Lease
2. Fort Drum Economic Impact Statement for Fiscal Year 2012

NEW BUSINESS

EXECUTIVE SESSION

WORK SESSION

ADJOURNMENT

NEXT REGULARLY SCHEDULED CITY COUNCIL MEETING IS MONDAY, MAY 6, 2013.

Res Nos. 1, 2, 3

April 2, 2013

To: The Honorable Mayor and City Council
From: Sharon Addison, City Manager
Subject: Reappointments to the Transportation Commission

The terms of the following individuals on the Transportation Commission expired on April 1, 2013, and all have expressed an interest in being reappointed:

Roberta Hagerty
Suzanne Morrow
Mary Newman

Attached for City Council consideration are resolutions reappointing them to a 3-year term, such term expiring on April 1, 2016.

RESOLUTION

Page 1 of 1

Reappointment to the Transportation
Commission – Roberta Hagerty

Council Member BURNS, Roxanne M.
Council Member BUTLER, Joseph M. Jr.
Council Member MACALUSO, Teresa R.
Council Member SMITH, Jeffrey M.
Mayor GRAHAM, Jeffrey E.
Total

YEA	NAY

Introduced by

RESOLVED that the following individual is reappointed to the Transportation Commission for a three-year term, such term expiring on April 1, 2016:

Roberta Hagerty
142 Francis Street
Watertown, New York 13601

Seconded by

RESOLUTION

Page 1 of 1

Reappointment to the Transportation
Commission – Suzanne Morrow

Council Member BURNS, Roxanne M.
Council Member BUTLER, Joseph M. Jr.
Council Member MACALUSO, Teresa R.
Council Member SMITH, Jeffrey M.
Mayor GRAHAM, Jeffrey E.
Total

YEA	NAY

Introduced by

RESOLVED that the following individual is reappointed to the Transportation Commission for a three-year term, such term expiring on April 1, 2016:

Suzanne Morrow
142 Mechanic Street, Apt. 102
Watertown, New York 13601

Seconded by

RESOLUTION

Page 1 of 1

Reappointment to the Transportation
Commission – Mary Newman

Council Member BURNS, Roxanne M.
 Council Member BUTLER, Joseph M. Jr.
 Council Member MACALUSO, Teresa R.
 Council Member SMITH, Jeffrey M.
 Mayor GRAHAM, Jeffrey E.
 Total

YEA	NAY

Introduced by

RESOLVED that the following individual is reappointed to the Transportation Commission for a three-year term, such term expiring on April 1, 2016:

Mary Newman
114 California Avenue
Watertown, New York 13601

Seconded by

Res No. 4

April 10, 2013

To: The Honorable Mayor and City Council

From: Kenneth A. Mix, Planning and Community Development Coordinator

Subject: Approving Amendment No. 2 to the Agreement for Professional Services with Lu Engineers Related to the Environmental Remediation of the Former Ogilvie Site

The environmental remediation of the Ogilvie Site is being paid for with a grant from the U.S. Environmental Protection Agency. The grant requires a Site-Specific Quality Assurance Project Plan (QAPP) as part of the documentation.

The City Council approved a contract with Lu Engineers on December 19, 2011 to investigate and prepare bid specifications for the environmental cleanup of the Ogilvie Site. The scope of work included the preparation of the QAPP. Council approved Amendment No. 1 on January 22, 2013, which contracted Lu Engineers for foundation removal design services.

Lu Engineers' cost proposal was based upon what their experience with preparing QAPP's. It was not known at the time that the EPA was in the process of changing the QAPP requirement. The new QAPP template requires substantially more detail, and thus creates a much longer document. Those prepared for other brownfield sites have been up to 500 pages in length.

To perform this additional work, Lu Engineers is requesting that \$3,700 be added to their maximum fee. Their fee will increase to a total not-to-exceed \$124,015. 83.3% of this cost will be reimbursed by the EPA grant.

A resolution approving Amendment No. 2 of Lu Engineer's contract has been prepared for City Council's consideration.

RESOLUTION

Page 1 of 1

Approving Amendment No. 2 to the Agreement for Professional Services with Lu Engineers Related to the Environmental Remediation of the Former Ogilvie Site

Council Member BURNS, Roxanne M.
 Council Member BUTLER, Joseph M. Jr.
 Council Member MACALUSO, Teresa R.
 Council Member SMITH, Jeffrey M.
 Mayor GRAHAM, Jeffrey E.

Total

YEA	NAY

Introduced by

WHEREAS the City Council approved an Agreement with Lu Engineers for Professional Services related to the remediation of environmental contamination at the former Ogilvie Foods property on December 19, 2011, and amended that contract on January 22, 2013, and

WHEREAS services beyond the original Scope of Work are necessary in order to comply with the requirements of the Environmental Protection Agency stated in the November 2011 U.S. EPA Region 2 Brownfields Planning Document for Site-Specific Quality Assurance Project Plans, and

WHEREAS the Lu Engineers proposes to provide these additional services as outlined in the attached Proposal for Engineering Services for a fee not to exceed \$3,700.00, and

WHEREAS Amendment No. 2 to the agreement between the City and Lu Engineers has been drafted, a copy of which is attached and made part of this resolution, to increase Lu Engineers' fee by said amount, to a total not to exceed \$124,015.00,

NOW THEREFORE BE IT RESOLVED that the City Council approves Amendment No. 2 to the Agreement for Professional Services with Lu Engineers, and

BE IT FURTHER RESOLVED that the City Manager, Sharon Addison, is hereby authorized and directed to execute said Amendment on behalf of the City of Watertown.

Seconded by

AGREEMENT AMENDMENT NO. 2
Ogilvie Foods Site Environmental Remediation

The Agreement entered into on the 30th day of December, 2011 by and between the City of Watertown, a municipal corporation having its principal office located at 245 Washington Street, Watertown, New York 13601, hereinafter referred to as the "City" and Lu Engineers with its principal office at 175 Sullys Trail, Suite 202, Pittsford, New York 14534, hereinafter referred to as the "Engineer," and amended on January 22, 2013, is hereby further amended.

WITNESSETH:

WHEREAS the City requires services beyond the original Scope of Work in order to comply with the requirements of the Environmental Protection Agency stated in the November 2011 U.S. EPA Region 2 Brownfields Planning Document for Site-Specific Quality Assurance Project Plans, and

WHEREAS the Engineer has provided a scope of work and a fee proposal, attached herewith and made part of this Amendment,

NOW THEREFORE, the City and the Engineer do mutually agree to amend their Agreement dated the 30th day of December, 2011, and amended on January 22, 2013, as follows:

The Engineer's fee listed in Section 2 (page 2) of the Agreement is hereby increased by \$3,700.00 to a total amount not to exceed \$124,015.00, and the Scope of Work provided in Exhibit A of the Agreement shall hereby include and incorporate the additional scope of work attached herewith.

City of Watertown:

_____ Date: _____
By: Sharon Addison
City Manager

Lu Engineers:

_____ Date: _____
By:



March 22, 2013

City of Watertown
Planning & Community Development Office
245 Washington Street
Watertown, NY 13601

Attn: Andrew Nichols

**Re: Proposal for Engineering Services
Former Ogilvie Brownfield Site Slab Demolition Design
Preparation of EPA Quality Assurance Project Plan
NYSDEC Site # C623028**

Dear Mr. Nichols,

Lu Engineers is pleased to submit this proposal to provide a Quality Assurance Project Plan (QAPP) for the referenced project. It is understood that this plan will be prepared by Lu Engineers and submitted to the City of Watertown for review and approval prior to submission to the EPA as requested for this project. The plan will not require EPA approval before cleanup and associated sampling and testing commences.

Fee

A budget of **\$3,700** is recommended for the project. This fee includes expenses for copies and related costs. A detailed cost breakdown is provided in the attached spreadsheet. No work will be conducted beyond the proposed scope of services and/or budget without written authorization of the client.

Scheduling and Assumptions

It is anticipated that the project can be completed in a 30-day time period from authorization to proceed, pending the availability of subcontractors, necessary information and records.

Payment Schedule

An invoice will be sent monthly and upon completion of the project. Payment is due within 30 days of receipt.

Acceptance

Please acknowledge your acceptance of this proposal and the attached Professional Service Terms and Conditions by signing this original and returning a copy to our office. This agreement, when signed by both parties, will be considered a written contract. If you should have any questions please contact us at 585-385-7417.

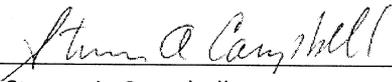
Sincerely,



Gregory L. Andrus, CHMM
Investigation/Remediation Group Leader

Enclosure(s): 1 copy of Cost Breakdown (Spreadsheet)

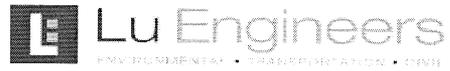
Accepted for: City of Watertown	by:
Signature: _____	
Name/Title: _____	
Date: _____	

 Lu Engineers <small>ENVIRONMENTAL • REMEDIATION • QAPP</small>
Signature (Officer): 
Steven A. Campbell
Name/Title: Environmental Division Director
Date: March 22, 2013



Cost Data for Engineering Services
Former Ogilvie Foods Site #C623028
Slab Demolition Design EPA QAPP Preparation
 Lu Engineers Proposal P13-63

Task/ Subtask	Task Description	Hours	Labor Grade	Rate/Hour	Cost
TASK 1	Prepare EPA QAPP	4	Project Manager	\$95.00	\$380.00
		36	Scientist/Engineer	\$75.00	\$2,700.00
		8	Technician	\$65.00	\$520.00
	Subtotal Hours and Labor Task 1	48			\$3,600.00
	Expenses				\$100.00
	Total Task 1 Cost				\$3,700.00
	Total Estimated Project Cost				\$3,700.00



Res. No 5

April 11, 2013

To: The Honorable Mayor and City Council
From: Elliott B. Nelson, Confidential Assistant to the City Manager
Subject: Transfer of Real Property

At its August 20, 2012 Regular Meeting, City Council agreed to sell a City-owned parcel at 306 Factory Street to TS Vendors, Inc in the amount of \$1,500. A Quit Claim Deed was signed by Mayor Graham on March 20; this resolution will ratify that action.

RESOLUTION

Ratifying the Transfer of Real Property

Page 1 of 1

Council Member BURNS, Roxanne M.
 Council Member BUTLER, Joseph M. Jr.
 Council Member MACALUSO, Teresa R.
 Council Member SMITH, Jeffrey M.
 Mayor GRAHAM, Jeffrey E.

Total

YEA	NAY

Introduced by

WHEREAS, on August 20, 2012, the Watertown City Council agreed to sell an approximate 49.5 feet by 77.3 feet parcel located at the rear of 306 Factory Street, to TS Vendors, Inc. for the amount of \$1,500.00, conditioned upon the following:

1. That upon conveyance the buyer re-describe its entire property, including the property on Factory Street, as one parcel;
2. That City staff prepare descriptions of the sewer and water main easements, which descriptions to include the right to replace, repair and maintain the utilities within the easements and to restrict the construction of any structures over the easement areas; and
3. That City Staff prepare language concerning the ability to remove parked vehicles in the event of an emergency.

WHEREAS, City staff proceeded to ensure that all of the above conditions were met, culminating in the signing of a Quit Claim Deed to TS Vendors, Inc. on March 20, 2013; and

WHEREAS, the work was done, but no formal resolution of the City Council was adopted;

NOW THEREFORE BE IT RESOLVED by the City Council of the City of Watertown that the acts of the City staff and Mayor Jeffery E. Graham in providing a Quit Claim Deed to TS Vendors, Inc. on March 20, 2013, all as previously informally approved by the City Council on August 20, 2012, are hereby ratified.

Seconded by

Ord No. 1

April 10, 2013

To: The Honorable Mayor and City Council

From: Elliott B. Nelson, Confidential Assistant to the City Manager

Subject: Fairgrounds Concession Fees

At the April 15 Work Session, Council agreed to a modified concession fee proposal from Parks and Recreation Superintendent Erin Gardner. As Council is aware, this new concession fee structure retains language allowing the City to charge event promoters \$250 per vendor, per day for concerts or performances at the City-owned Fairgrounds. However, the new language states that other user groups will be charged a \$50 fee to provide concessions at their event. It is staff's hope that this modified fee schedule will provide an equitable arrangement for all users of the Fairgrounds.

ORDINANCE

Page 1 of 1

Amending City Municipal Code
§ A320-9

Council Member BURNS, Roxanne M.
 Council Member BUTLER, Joseph M. Jr.
 Council Member MACALUSO, Teresa R.
 Council Member SMITH, Jeffrey M.
 Mayor GRAHAM, Jeffrey E.

Total

YEA	NAY

Introduced by

BE IT ORDAINED that Section A320-9, Municipal Fairgrounds Facility Fees of the City Code of the City of Watertown is hereby amended for only the below-referenced paragraph to read as follows:

§ A320-9. Schedule of fees.

Municipal fairgrounds facility fees shall be as follows:

- N. Food Concessions: Event promoters of concerts or performances shall be charged a fee of \$250, per vendor, per day for the right to allow concessions at their event. All other user groups shall be charged \$50 per vendor, per day for the right to allow concessions at their event.

and,

BE IT FURTHER ORDAINED that this amendment shall take effect as soon as it is printed as directed by the City Manager.

Seconded by

Laid Over Under the Rules

April 4, 2013

To: The Honorable Mayor and City Council

From: Kenneth A. Mix, Planning and Community Development Coordinator

Subject: Amending the Code of the City of Watertown, Section 310-1, Definition of Family, and Section 310-34, Accessory Uses in Residence Districts

The attached Ordinance was introduced and seconded at the City Council Meeting of April 1, 2013. It has now been referred to the Planning Board for review and recommendation.

Staff proposes that this Ordinance be tabled at this time until the recommendations are received.

ORDINANCE

Amending the Code of the City of Watertown, §310-1, Definition of Family and §310-34, Accessory Uses in Residence Districts

Page 1 of 1

Introduced by

Mayor Jeffrey E. Graham

Council Member BURNS, Roxanne M.
 Council Member BUTLER, Joseph M. Jr.
 Council Member MACALUSO, Teresa R.
 Council Member SMITH, Jeffrey M.
 Mayor GRAHAM, Jeffrey E.

Total

YEA	NAY

WHEREAS it has been proposed to amend Chapter 310 of the Code of the City of Watertown, New York, by altering the definition of “family” and adding the taking of not more than four non-transient roomers as an allowed accessory use in Residential Districts, and

WHEREAS the City Planning Board reviewed the proposed amendments to §310-1 and §310-34 of the Code of the City of Watertown and made its recommendation on adoption, and

WHEREAS the Jefferson County Planning Board reviewed the proposed amendment pursuant to General Municipal Law Section 239-m, and

WHEREAS a Public Hearing was held on the proposed Zoning Ordinance Amendment after due Public Notice, and

WHEREAS the City Council has determined, pursuant to the State Environmental Quality Review Act that there will not be any significant environmental impacts caused by the adoption of this Ordinance, and

WHEREAS the City Council of the City of Watertown believes that it is in the best interest of the residents of the City of Watertown to make the following changes to Chapter 310 of the City Code,

NOW THEREFORE BE IT ORDAINED by the City Council of the City of Watertown, New York, that §310-1. B. of the Code of the City of Watertown is hereby amended by deleting the sentence: “To distinguish a “family” from a club, fraternity or boarding house, not more than four members of a family shall be other than blood relatives” from the definition of family, and

BE IT FURTHER ORDAINED by the City Council of the City of Watertown, New York, that the following is added to §310-34.B: “(7) The taking of not more than four non-transient roomers, provided that no sign is displayed”, and

BE IT FURTHER ORDAINED that this Amendment to the City Code shall take effect as soon as published once in the official newspaper of the City of Watertown, New York, or printed as the City Manager directs.

Seconded by Council Member Teresa R. Macaluso

April 10, 2013

To: The Honorable Mayor and City Council
From: Brian Phelps, City Assessor
Subject: Request to amend Stream parking lot leases

We have received a request from James Heary's office to amend the August 9 2002 lease for the City owned parking lot and deck adjacent to the Stream building and the parking behind the former Globe Mini Mall and Liberty Plaza. *See attached maps.*

The City leases the parking to the Watertown Industrial Center Local Development Corporation (WICLDC), they in turn sublease the property to JCIDA who in turn sublease to Stream (this was pre approved in our lease).

The original agreement's expiration is May 1st 2013 with the option for a five (5) year extension to be exercised at least six (6) months prior to expiration. The request for amendment is asking for an expiration date of September 30, 2013. There would remain an option to extend for an additional five (5) years.

The City has to date received two notifications that the 5 year option to extend is being exercised. The first via email from Donald Alexander, CEO of the JCIDA on March 1st and the second via first class mail from both Donald Alexander and Donald Rutherford, President of WICLDC received April 10th. While neither of these notifications meets the criteria set forth in the lease agreement, the effect of this amendment would be to extend the leases until September 30, 2018.

JCIDA has indicated that following this amendment they would be asking for an additional change granting the ability to renew for five (5) year increments indefinitely and a change to the Stream PILOT that extends indefinitely with payments equal to full taxes.

JAMES HEARY

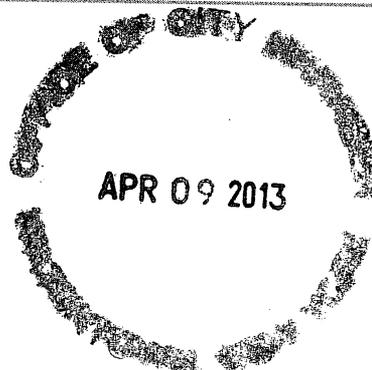
Attorney at Law, P.C.

120 Washington Street
Suite 500
Watertown, New York 13601

Phone 315-785-8533
Fax 315-786-7852
jheary@hearylalaw.com

April 5, 2013

Sharon A. Addison, City Manager
City of Watertown
245 Washington Street, Room 302
Watertown, NY 13601



Re: August 9, 2002 Parking Lot Lease between the City of Watertown
and Watertown Industrial Center Local Development Corporation
subleased to Jefferson County Industrial Development Agency

Dear Ms. Addison:

I enclose herewith a proposed copy of the Second Amendment to the Parking Lot Lease between the City and the Watertown Industrial Center Local Development Corporation. For background information, I also enclose a copy of the Parking Lot Lease as amended and the First Amendment to the JCIDA-Stream Lease.

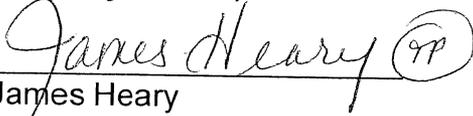
According to the JCIDA-Stream Lease, the Initial Term of the Lease was commenced when construction was completed or a not later date. The Parking Lot Leases are for the same Initial Term as the Stream Lease. After some review, the JCIDA and Stream agreed that the Stream Lease commenced October 1, 2003 with the Initial Term ending September 30, 2013.

Since all of the Leases should run concurrently, we would appreciate the City approving the execution and delivery of the Second Amendment.

Please advise.

Sincerely yours,

JAMES HEARY
Attorney at Law, P.C.


James Heary

SECOND AMENDMENT TO PARKING LOT LEASE

This Second Amendment is made as of April ____, 2013 (the "Amendment") to a Parking Lot Lease dated August 9, 2002 (the "Lease Agreement") between the **City of Watertown** (the "Landlord") and **Watertown Industrial Center Local Development Corporation** ("WICLDC").

The purpose of this Amendment is to establish a date on which the Initial Lease Term commences and ends.

NOW THEREFORE the parties hereto agree as follows:

1. All capitalized words and terms used herein shall have the same meaning as defined in the Lease Agreement except as otherwise defined herein.
2. The Commencement Date for the term in the Lease Agreement is October 1, 2003 and the Expiration Date for the term in the Lease Agreement is September 30, 2013.
5. Except as herein specifically modified, all of the other terms, covenants and conditions of the Lease Agreement shall remain the same.
6. This Amendment has been duly authorized by each of the parties hereto and is binding on the parties and their respective successors and assigns.
7. This Amendment may be recorded in the Jefferson County Clerk's office.
8. This Amendment may be executed in any number of counterparts and each of such counterparts shall for all purposes be deemed to be an original; and all such counterparts shall together constitute but one and the same Amendment.

IN WITNESS WHEREOF, the parties have executed this Second Amendment to the Lease Agreement on the date first above written.

CITY OF WATERTOWN

By: _____
Sharon A. Addison, City Manager

WATERTOWN INDUSTRIAL CENTER LOCAL DEVELOPMENT CORPORATION

By: _____
Donald W. Rutherford, President

Approximate Lease Locations - Stream Parking

1 inch = 100 feet



Fort Drum Economic Impact Statement

Fiscal Year 2012

October 1, 2011—September 30, 2012





Fort Drum 2012 Economic Impact Statement



Plans, Analysis, and Integration Office
 Building P10000
 10th Mountain Division (LI) Drive
 Fort Drum, NY 13602

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Executive Summary

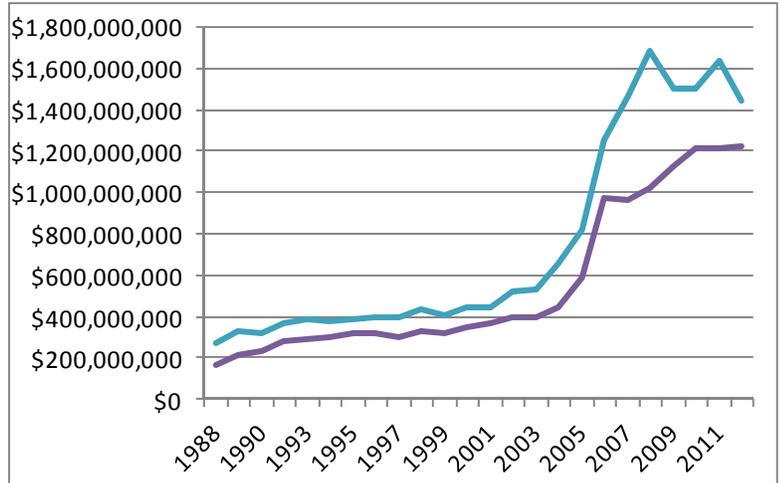
Fort Drum's positive direct economic impact upon its surrounding community exceeded \$1.4 billion for Fiscal Year (FY) 12. A slight decrease from FY11. Fort Drum, home to the 10th Mountain Division (LI), has over 38,000 Soldiers and Family members. In addition, there are 4,446 civilians working on the installation in support of 10th Mountain Division (LI) Soldiers and Families. Finally, there are over 38,700 military retirees living within New York State.

Fort Drum reports 15 categories of spending each year. Employment and payroll is the most significant category and averages nearly 85% of the total yearly economic impact.

This report provides brief explanations of each category and the total economic impact amount to Fort Drum's surrounding community. Fort Drum has collected and reported economic impact data since FY88. The total cumulative investment to date is over \$18 billion.

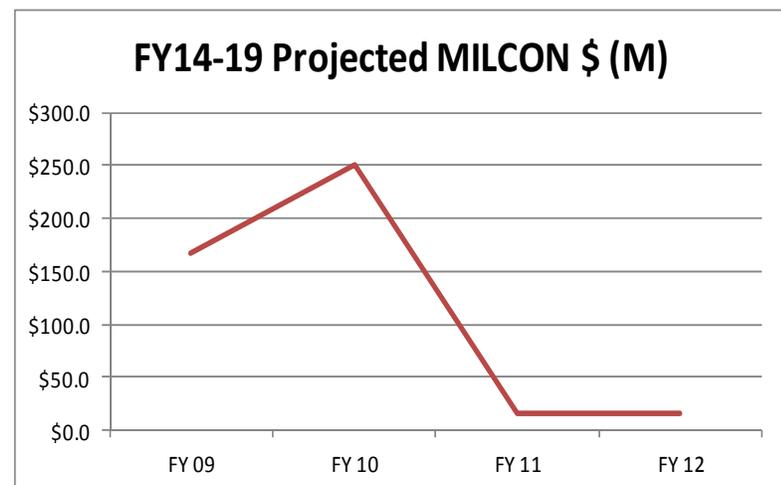
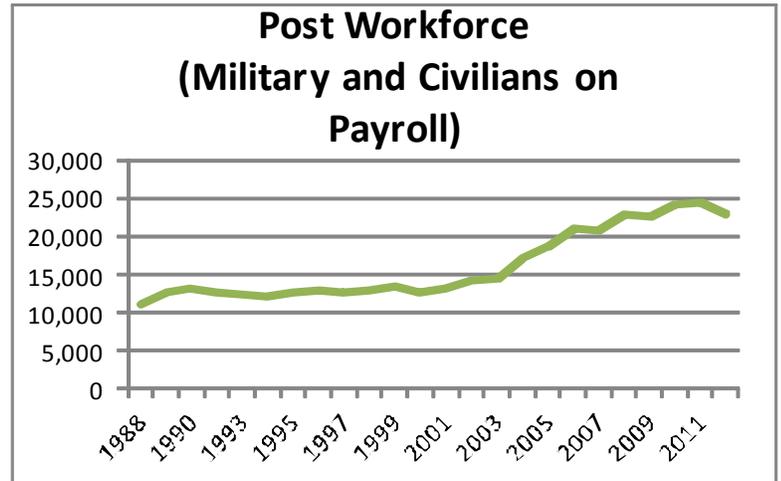
Fort Drum's total Soldier and Family member population has nearly doubled since 2003; the economic impact on the surrounding community has increased by over 172% during the same time frame going from \$529 million to over \$1.4 billion.

Future military construction projects scheduling has been impacted by recent budgetary and fiscal constraints, with moderate levels of projects planned in FY13, no projects in FY14, and few projects currently slated for execution in FY15-19. Project dollar projections for the FY14-19 time frame have diminished 93% from high projections in FY10. No significant changes in population at Fort Drum are currently forecasted through FY19.



Economic Impact Trend Line Since 1988

■ Total Economic Impact
■ Employment and Payroll Economic Impact



Fiscal Year Projection for FY14-19 was made

Fort Drum: A History of Excellence

Fort Drum has been recognized as an Army Community of Excellence Bronze and Silver Winner and an Exemplary Practice winner respectively over the last three years. Aristotle said,

“Excellence is an art won by training and habituation. We do not act rightly because we have virtue or excellence, but we rather have those because we have acted rightly. We are what we repeatedly do. Excellence, then, is not an act but a habit.”

Fort Drum’s workforce embraces this concept, and these acknowledgements of Excellence are hardly the first as the installation has a storied past ripe with a habit of excellence.



In just the past decade alone, installation agencies, tenants and directorates have garnered more than 33 major awards and accolades from all levels of the Department of Defense (DoD) and Department of the Army (DA), New York State, and the New York State Solar Energy Industries Association (NYSEIA).



Amongst these numerous awards, the Directorate of Public Works’ (DPW) environmental programs have received repeated recognition from the Army and DoD; receiving the Secretary of the Army’s Environmental Conservation award in 2004, and 2010, and the DoD Environmental Award for Natural Resources Conservation in 2004. In 2002 and 2004, DPW was first runner up for the Secretary of Defense’s Environmental Award for their Cultural Resources Management team and won the award in

2006. In 2010, NYSEIA acknowledged the garrison as having the Best Federal Government Solar project of the year.

Among the numerous honors gathered by tenant organizations, the Fort Drum Army and Air Force Exchange Store earned honors in the form of the 2011 Commanders Cup Award as the best small exchange store in the Army.

Vince Lombardi once said, “Perfection is not attainable, but if we chase perfection we can catch excellence.” Fort Drum employees catch excellence on a daily basis, as they support our nation’s greatest treasures, the Soldiers, Family members, and retirees who serve proudly to defend this nation.



10th Mountain and Fort Drum Leadership



MG Stephen J. Townsend
Fort Drum Commanding General &
10th Mountain Division (LI)
Commander

CSM Richard E. Merritt
10th Mountain Division (LI)
Command Sergeant Major



COL Gary A. Rosenberg
Fort Drum Garrison Commander

CSM Mark H. Oldroyd
Fort Drum Garrison
Command Sergeant Major

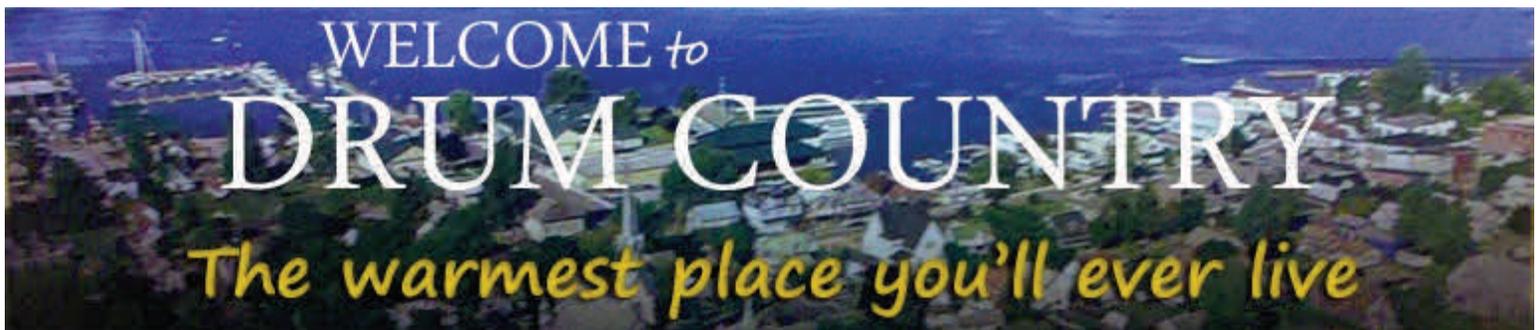


Fort Drum's Economic Impact Statement

*Pursuing perfection and attaining
excellence everyday.*

Welcome to the FY12 Fort Drum Economic Impact Statement. This year's economic impact statement highlights Fort Drum's history of excellence. Fort Drum's leaders and garrison workforce have always known they attain excellence every day and receiving recent recognition as an Army Community of Excellence just cements what they have always known. The garrison has excelled for years at providing installation management performance excellence in building a quality environment with outstanding facilities and superior services. The installation workforce is proud to serve the most deployed division in the United States Army—the 10th Mountain Division (LI)—and it shows through our history of excellence in individual innovation, dedication to efficiency, effectiveness, and customer care.

Fort Drum is proud to be a part of what makes the North Country a great place to live and work and is fortunate to receive phenomenal support from its North Country neighbors. Our local state, county, town, and other civic leaders provide outstanding support to the installation. In addition, organizations such as the Fort Drum Regional Liaison Organization (FDRLO), Fort Drum Regional Health Planning Organization (FDRHPO), Association of the United States Army (AUSA), Operation Yellow Ribbon, United Service Organization (USO), and the 10th Mountain Division (LI) Association constantly work to ensure 10th Mountain Division Soldiers and Families receive exceptional community support.



Payrolls
(Military, Civilian, & Retiree)
\$ 1.22 Billion

Fort Drum is the largest employer in Northern New York with 19,024 Soldiers and 4,544 civilians working on or near the installation. Military and civilian payrolls (includes tenants and contractors) totaled \$966,501,445.29 and \$206,475,224.15 respectively.

Military pay includes basic pay and allowances, special pay, incentive pay, and bonus pay for all Soldiers assigned to the Fort Drum area. Basic pay and allowances may include items such as Basic Allowance for Housing (BAH), Basic Allowance for Subsistence (BAS), Cost of Living Allowance (COLA), Clothing Monetary Allowances, Family Separation Allowance (FSA), Temporary Lodging Allowance (TLA), and Temporary Lodging Expense (TLE). Special pay may include items such as Medical, Dental, or Veterinary Pay, Special Duty Assignment Pay, Hardship Duty Pay, Hostile Fire, and Imminent Danger Pay. Incentive pay may include items such as Aviation Career Incentive Pay, Flight Crew Pay and Non-Crew member, Parachute Pay, and Demolition Duty. Bonus pay may include items such as Enlistment and Reenlistment Bonuses.



According to the DoD Office of the Actuary, May 2012 Statistical Report on the Military Retirement System, there are 2,476 retirees from all branches of service living within the 136XX zip code that receive a total of \$3,973,000 a month, or \$47,676,000 per year, that flows directly into our local economy.

In addition to military retirees, there are 252 retiree survivors in the 136xx zip code that receive a total of \$160,000 per month or \$1,920,000 per year.

Total military, civilian, contractor, and retiree payroll for FY12 was \$1,222,572,669.44.

Mountain Community
Homes
\$ 40.35 Million

Fort Drum Mountain Community Homes (FDMCH), LLC is the Residential Communities Initiative (RCI) project on Fort Drum. The RCI is a partnership between Lend Lease and the Army and was created to improve Soldier retention and readiness through the development of world-class, high-quality residential communities for military Families. The fifty-year partnership commenced in 2005 and included the renovation of 2,270 legacy homes and the construction of 1,565 new EnergyStar® certified three, four, and five bedroom homes. In addition, the master-planned development included construction of four state-of-the-art community centers featuring fitness centers, meeting spaces, indoor playgrounds, and outside amenities such as splash parks, skate parks, pitch-n-putt greens, playgrounds, and two canine-friendly, leash-free "Bark Parks" Destination playgrounds are located throughout each community and an expansive trail network connects the neighborhoods with other Fort Drum amenities.

The FDMCH LLC, is creating premier living for today's military Families.



In addition to Family housing, FDMCH operates The Timbers, a state-of-the-art, 192 unit EnergyStar® certified apartment complex for single and unaccompanied Soldiers that truly represents a sense of community that FDMCH and Lend Lease intended to create. The Timbers Lodge, an impressive LEED® certified facility, is the clubhouse housing a billiards table, high-tech audio/visual equipment, theater room equipped with cable and satellite, and a full-size kitchen and great room where Soldiers can relax.

Also, as home to the leasing office, there are meeting rooms available both to staff and residents.



Fort Drum Domestic
Lease Program
\$ 963.56 Thousand

The Army added the Domestic Lease Program (DLP) to Fort Drum's housing portfolio in 2005 as a bridging strategy in order to provide additional Family housing for Soldiers until the housing market responded and built more rental units. The leasing program, authorized by Title 10 United States Code 2828, provides for the payment of rent, operating, and maintenance costs of privately owned houses assigned to military Families as government quarters. The DLP also includes funds needed to provide services such as utilities, refuse collection, and maintenance when these services are not part of the lease contract. As more new rental housing is available on and off post, the demand for this program has reduced from a high of over 200 leases to the current level of less than 40 leases. With more than 1,500 new rental units in production to be delivered in 2012, 2013 and 2014, the remaining leases will expire through attrition as Families move out.



The DLP will be discontinued by the end of 2014.

Non-Appropriated Fund
Contracts
\$ 1.29 Million

Non-appropriated Fund (NAF) activities spent \$1,298,748 locally in FY12. The NAF activities include, but are not limited to: self-help construction supplies and equipment, decorations, furniture, small renovation projects, bedding, linens, washers, dryers, propane, gas, oil, tools, lawn maintenance equipment and supplies, uniform contracts, office supplies and equipment, advertising, package delivery services, and sports officials.

U.S. Army Corps of
Engineers
\$14.24 Million



**US Army Corps
of Engineers**

The U.S. Army Corps of Engineers awarded construction contracts totaling \$26,200,000 for work at Fort Drum. The Army Corps of Engineers' mission is to provide vital public engineering services in peace and war to strengthen our nation's security, energize the economy, and reduce risks from disasters. The Corps has many guidelines when awarding construction contracts to include maximizing Small Business participation. All projects this year were awarded to local certified Small Businesses via the New York District Small Business Multiple Award Task Order Contract or through the federal acquisition process. The program helps foster the long-term growth of small businesses, helping to empower communities, create jobs, and attract private investment.

Fort Drum Contracting

\$ 44.72 Million



Fort Drum is a major customer for construction companies and suppliers of goods and services in Northern New York. Mission and Installation Contracting Command (MICC) Fort Drum awarded 437 construction contracts worth \$43,670,524. Companies located in the tri-county area received 234 of those contracts worth \$20,459,649. The MICC at Fort Drum also awarded 380 service contracts worth \$13,940,677 and 615 supply contracts worth \$18,820,850. Of those, businesses in the tri-county area received 185 service contracts worth \$8,990,268 and 44 supply contracts worth \$1,372,305. Purchases of supplies using government credit cards are limited to transactions under \$3,000 each, yet government purchase card holders made 22,455 transactions, totaling \$13,898,413 worth of supplies and services in fiscal year 2012. Contracts centrally funded by others totaled \$52,178,159 during the FY.

TOP TEN TRI-COUNTY CONTRACTORS

DOLLARS

Cadence Contract Services, LLC:	\$12,043,788
Jefferson Rehabilitation Center:	\$6,051,884
Black Horse Group:	\$3,011,575
Vetco Contracting Services, LLC:	\$2,531,459
Alutiiq Diversified Services, LLC:	\$2,517,556
Guilfoyle Ambulance Service, Inc:	\$2,074,306
Pala Wood Services Company, Inc:	\$451,097
North Operations and Maintenance, Inc:	\$407,850
Hi-Lite Markings, Inc:	\$338,018
Ferrell Gas, LP:	\$313,848



Fort Drum Medical Services

The United States Army Medical Department Activity (MEDDAC) provides a comprehensive managed care program to Soldiers and their Families.

Fort Drum Medical
Services

\$ 28.24 Million

The MEDDAC is comprised of many different sections located in various buildings throughout Fort Drum. Connor Troop Medical Clinic provides primary medical care for active duty Soldiers. Primary care and specialty care are available at the Guthrie Ambulatory Health Care Clinic for Family members, retirees, and a small number of active duty beneficiaries. In-house specialties include Family Medicine and Pediatrics, Dermatology, Podiatry, Orthopedics, Physical Therapy, Chiropractic Care, Occupational Therapy, and Immunizations. The off-post MEDDAC clinic in Watertown offers Obstetrics and Gynecology care to Soldiers and their Families. The Behavioral Health Department on South Post includes the Behavioral Health Clinic, Social Work Services and Family Advocacy, and the Traumatic Brain Injury Rehabilitation Program.

On a daily basis, the MEDDAC typically fills 1,400 prescriptions, takes 165 x-rays, processes 750 lab specimens, and has 1,400 clinic visits. The MEDDAC's staff of approximately 1,383 military, civilian, and contract personnel work together to support the organization's mission. Health care delivery at Fort Drum is unique in that, although it is a MEDDAC supporting a light infantry division, it has no inpatient capabilities. However, a collaborative effort between local hospitals with the DoD and the Fort Drum MEDDAC support Soldier and Family inpatient care needs, ensure enhanced health care response and support services availability, and result in a strong North Country health care system.

TRICARE is the DoD managed health care program for active duty military and their Families, retirees and their Families, and other beneficiaries. As part of the regional TRICARE contract, the Managed Care Support Contractor is responsible for coordinating health care services off post, as well as maintaining the civilian provider network within the community by establishing contracts with local health care providers and facilities. Through the dedication of civilian and military personnel, and coordinated care facilitated by TRICARE partners, the MEDDAC stands ready to provide quality health care to active and retired Soldiers, their Families, and the military community.

The total dollar amount expended in FY12 by the MEDDAC to include supplies, equipment and contracts was \$28,239,370. The MEDDAC's civilian payroll for FY12 was \$39,744,053 and is included in the civilian payroll total for Fort Drum.



Fort Drum Dental Services

Fort Drum Dental
Services
\$ 7.11 Million

The United States Army Dental Activity (DENTAC) is comprised of three dental clinics and is staffed with 114 dedicated officers, enlisted Soldiers, DoD civilians, contract personnel, and volunteers who provide comprehensive dental care to authorized beneficiaries. Marshall Dental Clinic, a 38-chair facility, has undergone a \$2.1 million infrastructure revitalization in FY11. Stone Dental Clinic, a 24-chair facility, opened its doors October 2009 and was officially memorialized in February 2010. Stone Clinic will undergo a 12-chair addition/alteration project in the spring of 2013 in response to the ever-increasing dental treatment needs for Soldiers.

Dental care for military beneficiaries is provided at Marshall Dental Clinic, Stone Dental Clinic, and Clark Hall Dental Clinic. The DENTAC seats over 4,192 patients and performs over 16,002 dental procedures on an average monthly basis.

Dental care for 3286 active duty Soldiers was out-sourced to the local civilian provider network in 2012 utilizing the Oral Health Initiative.

Family members utilize MetLife Dental Insurance, which is the TRICARE Dental Insurance contractor. MetLife has an extensive provider network in the North Country. Retired military beneficiaries can enroll in the Delta Dental Plan for Retirees, which also has a provider network in the surrounding communities. Although not tracked by the DENTAC, the local economy receives a significant amount of pay for services provided to Family members and retirees who utilize MetLife and Delta Dental network providers.

In 2012, the DENTAC spent \$2,812,860 for dental supplies, equipment, and contractors' salaries. An additional \$4,297,000 was paid to local civilian dental practices for services provided for our Soldiers. The DENTAC's civilian payroll for FY11 was \$3,335,900 and is included in the civilian payroll total for Fort Drum.

Fort Drum Tuition
Assistance & Centralized
Education
\$ 1.07 Million

Fort Drum authorized \$911,367 in Army Tuition Assistance for 1517 Soldiers to attend local college partners in FY12. This program assists the Soldiers by paying up to 100% of a college's tuition within established caps through the GoArmyEd program.

GoArmyEd, the Army's virtual education system, continued to mature in 2012 as both the Army Reserve and Army National Guard were assimilated. This online portal allows Soldiers to obtain tuition assistance for both traditional residential and online courses and allows college partners to create and update dynamic degree plans. GoArmyEd supports over 400 partner schools with up-front tuition assistance, program counseling, enrollment, and payment functions.

A total of \$156,000 was committed to the Army-wide contract for education support during the fiscal year to pay for multipurpose learning facility support, test examiners, and Basic Skills Program instructors for the Fort Drum Education Center.



Fort Drum Combined
Federal Campaign
\$ 231 Thousand



Fort Drum Soldiers and civilians can contribute to local charitable organizations through the Combined Federal Campaign (CFC). In FY12, the Fort Drum community pledged \$231,004 to charitable organizations.

The CFC's mission is to promote and support philanthropy through an employee-focused, cost-efficient, and effective program that provides federal employees the opportunity to improve the quality of life for all.

The CFC is the world's largest and most successful annual workplace charity campaign with more than 300 CFC campaigns throughout the country and internationally. The CFC helps to raise millions of dollars each year. Pledges made by federal civilian, postal, and military donors during the campaign season support eligible nonprofit organizations that provide health and human service benefits throughout the world.

Federal Impact Aid

\$ 28.18 Million

Many local school districts across the United States include within their boundaries parcels of land that are owned by the federal government or that have been removed from the local tax rolls by the federal government. These school districts face the distinct challenge of providing a quality education with a reduced property-tax revenue base due to federal exemptions.

In response, Congress has provided financial assistance to these local school districts through the Impact Aid Program since 1950. Impact Aid assists local school districts that have lost property tax revenue due to the presence of tax-exempt federal property or that have experienced increased expenditures due to the enrollment of federally connected children. The Impact Aid law (now Title VIII of the Elementary and Secondary Education Act of 1965 [ESEA]) provides assistance to local school districts with concentrations of children residing on or off of military bases such as Fort Drum.



HOW DO SCHOOL DISTRICTS USE IMPACT AID?

Most Impact Aid funds, except for the additional payments for children with disabilities and construction payments, are considered general aid to the recipient school districts. School districts may use the funds in whatever manner they choose in accordance with their local and state requirements. Most recipients use these funds for current expenditures but may use the funds for other purposes such as capital expenditures. School districts use Impact Aid for a wide variety of expenses including: teacher and teacher-aid salaries, textbooks, computers, after-school programs and remedial tutoring, advanced placement classes, and special enrichment programs. Payments for children with disabilities must be used for the extra costs of educating children with disabilities.



Army Compatible Use
Buffer Program
\$ 384.73 Thousand

Army Compatible Use Buffers (ACUBs) support the Army's mission to fight and win the nation's wars. Winning wars requires a trained and ready force. Trained and ready Soldiers require land for maneuvers, live fire, testing, and other operations. The ACUB establishes buffer areas around Army installations to limit the effects of encroachment and maximize land inside the installation that can be used to support the installation's mission.

The ACUB program is an integral component of the Army's sustainability triple bottom line: mission,



Training.

Fort Drum with local partners secured three parcels under easement during FY12. The three parcels added 432 acres to the existing land-buffer bordering Fort Drum. This buffer helps sustain natural habitats and protects the installation's accessibility, training, and testing capabilities while also supporting the Army's triple bottom line of mission, community, and environment. Fort Drum has received \$8 million in DoD and Army funds in support of ACUB since FY08. The total FY12 ACUB economic impact for the community is \$384,726.97.



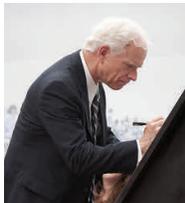
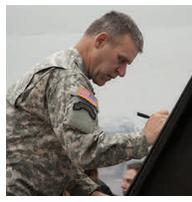
environment, and community. The program is an innovative tool to address encroachment and achieve conservation objectives by proactively addressing encroachment that causes costly workarounds or compromises training realism. Title 10, Section 2684a of the United States Code authorizes the DoD to partner with non-federal governments or private organizations to establish buffers around installations. The Army implements this authority through the ACUB program, which is managed jointly at Army Headquarters level by the offices of the Assistant Chief of Staff for Installation Management and the Director of



Fort Drum Community Partnerships



Fort Drum and community leaders came together June 15th to renew our Community Covenant. The program was designed to foster and sustain effective state and community partnerships with the Army to improve the quality of life for Soldiers and their Families. Here in our community the support has gone far beyond that, and the symbolic renewal of this covenant serves as a reminder of the deep moral commitment we all have to support those who serve.



The Syracuse University (SU) men's football team spent a week at Fort Drum in August as guests of the 10th Mountain Division (LI). The troops had the Orangemen dress in military uniforms and experience some of the drills conducted on the base. Soldiers from the 10th Mountain Division (LI) at Fort Drum recently attended Syracuse practices and games. This spring, the Syracuse athletics department sent a football and basketball to members of the 10th Mountain Division (LI) stationed in Afghanistan. The troops carried the balls with them on combat operations and had other Soldiers sign the football and bas-

ketball. The balls were then returned to the SU football and men's basketball squads.

Sixty Fort Drum Soldiers, many of whom served in Iraq and Afghanistan, traveled to Syracuse for a day of volunteering at the Syracuse Rescue Mission where they served lunch. Other Fort Drum Soldiers served at the Salvation Army helping to sort and package food and gifts given to Families in need.

Armed Forces Day Parade The community gathered in downtown Watertown to celebrate Armed Forces Day with a parade. It was a great opportunity for the community to show their pride and support for Fort Drum and 10th Mountain Division (LI). Fort Drum Soldiers provided equipment, a marching unit, a color guard and the 10th Mountain Division (LI) Band.



Mountainfest. Fort Drum opened its gates to its North Country neighbors June 28th to celebrate the post's annual Mountainfest Day alongside one of the Army's highest-ranking officials. Sergeant Major of the Army Raymond F. Chandler III traveled from the nation's capital to join thousands of Soldiers, Family members and friends of Fort Drum for a day of Family fun, activities, and reflection. This year's Mountainfest, which encompassed more than a week of events and ceremonies, marked the first time in decades that most Fort Drum Soldiers were in garrison, except for some 1,300

Soldiers who are currently supporting logistics for Regional Command - East in Afghanistan. Mountainfest-goers enjoyed many activities this year, including adventure sports, children's games, a car and motorcycle show, a Washington Redskins cheerleaders performance, an air-assault demonstration, a performance by country music star Jake Owen, and a fireworks display after dark. With scores of vivid flags flying overhead, Soldiers standing in formation represented every brigade, battalion, squadron and company from all six 10th Mountain Division (LI) (LI) brigades, division Headquarters and Headquarters Battalion, division color guard, Fort Drum Garrison, Fort Drum MEDDAC and Fort Drum DENTAC. The Salute to the Nation kicked off with the announcement that 2nd Brigade Combat Team was the overall winner of the 2012 Commander's Cup competition, which involved three days of camaraderie-building competitions in flag football, vehicle rodeo, softball, basketball, combatives and combat-related sporting events. After the singing of the national anthem, a 56-gun salute accompanied the roll call of every U.S. state and six territories, which were presented in the order in which they joined the union.

Total Economic Impact in FY12 \$1,441,992,825

Total economic impact of a military installation on a geographic area is difficult to calculate. This Economic Impact Statement only reports direct funding that flows into the local economy. Revenues generated by secondary or outflow of military expenditures from the tri-county area has not been estimated, nor have expenditures by the National Guard and Reserve Soldiers who train at Fort Drum. Analysis of the direct expenditures from Fort Drum emphasizes the post's importance to northern New York's economic well-being. Fort Drum's positive financial impact on the community is substantial, totaling \$1,442,020,470 for FY12. Total cumulative financial impact since FY88 is calculated at \$18,345,562,661.38.

FY12 IMPACT BY CATEGORY	
Payrolls (military, civilian, contractor, and retiree)	\$1,222,572,669
FDMCH Local Dollars Expended	\$40,350,996
Domestic Lease	\$963,555
NAF Local Purchases	\$1,298,748
Contracts Awarded by COE	\$14,242,886
Contracts Awarded by MICC, Fort Drum	\$44,720,635
Contracts Centrally Funded By Others	\$52,178,159
Medical Supplies and Services	\$28,239,370
Dental Supplies and Services	\$7,109,860
Education (Tuition Assistance/Contracts)	\$1,067,367
CFC Local Contributions	\$231,004
Federal Impact Aid	\$28,177,424
ACUB Dollars	\$384,727
Veterinary Supplies and Services *	\$425
PX/Commissary Equipment Service and Maintenance *	\$455,000
TOTAL	\$1,441,992,825

* Category is not covered by a written overview section in the document

Cumulative Financial Impact Since FY88 \$18,345,535,016

Total cumulative financial impact since FY88 is calculated at \$18,345,535,016.

FY	Amount
1988	\$271,715,512
1989	\$332,094,861
1990	\$317,301,075
1991	\$371,844,455
1992	\$365,671,927
1993	\$383,470,275
1994	\$377,435,633
1995	\$389,289,789
1996	\$397,281,856
1997	\$392,901,745
1998	\$432,415,785
1999	\$404,863,008
2000	\$441,510,994
2001	\$465,413,254
2002	\$519,853,426
2003	\$529,736,252
2004	\$652,902,907
2005	\$821,377,368
2006	\$1,247,658,930
2007	\$1,463,781,777
2008	\$1,682,987,413
2009	\$1,502,834,542
2010	\$1,505,857,420
2011	\$1,633,341,987
2012	\$1,441,992,825
TOTAL	\$18,345,535,016

Fort Drum Population Trend

Population data derived from the Army's official population database system: Army Stationing & Installation Plan (ASIP) and TRICARE enrollment data.

Category	31 December 03 Population	30 September 11 Population	30 September 12 Population
Soldiers	10,729	19,978	18,416
Family members	10,590	19,980	20,000
Total Population	21,319	39,958	38,416

Fort Drum Capital Assets



CAPITAL ASSETS	
Roads (Miles)	186
TA Roads (Miles)	246
Airfield Runways, Taxiways, and Aprons (Sq Yards)	1,852,964
Parking (Sq Yards)	3,885,635
Sidewalks (Sq Yards)	587,511
Electric Lines (Linear Feet)	2,436,395
Water Lines (Linear Feet)	1,162,342
Gas Lines (Linear Feet)	411,851
Sanitary Sewer Lines (Linear Feet)	613,523
Storm Sewer (Linear Feet)	409,475
Fencing (Linear Feet)	659,833
Railroad Track (Miles)	13
Communication Lines (Miles)	477
Airfield Lighting (Linear Feet)	195,935
POL Pipelines (Linear Feet)	21,318

Fort Drum Real Property

Real property consists of lands and improvements to land, buildings, and structures, including improvements and additions, and utilities. Real property includes equipment affixed and built into the facility as an integral part of the facility (such as heating systems), but not movable equipment (such as plant equipment).

Type	Square Feet
Training Buildings	862,974.200
HQ and Unit Supply	2,040,805.000
Maintenance	2,023,016.000
Warehouse	1,457,911.000
Administration	438,848.000
Chapels/Religious Education	43,457.000
Transient Quarters	222,268.000
Troop Billets	3,136,986.000
Dining Facilities	150,742.000
On-Post Family Housing	5,994,128.000
MWR	599,850.000
PX/Clothing	283,690.000
Commissary	90,962.000
Medical Facilities	303,597.000
Miscellaneous	443,843.900
TOTAL	18,093,078.100

Economic Forecast

Federal budget fiscal constraints may impact future locally and/or centrally-awarded contract amounts flowing into the local economy.

MCA construction planned for FY13 includes a Soldier Specialty Care Clinic, a Data Terminal Facility and Combat Aviation Brigade facilities valued at approximately \$137.5 million.

MCA construction is not planned for FY14.

MCA construction planned for FY15-19 includes an Air Support Operations Center and phase 2 of a Training Aids Center valued at approximately \$15.8 million.

Fort Drum's population is projected to remain relatively stable; employment and payroll economic impact should remain fairly constant and continue to be the most significant category of economic impact to the local economy.

Fort Drum will continue to play a significant role in the North Country economy. The Soldiers and Family members stationed at Fort Drum, the majority of whom live in the communities surrounding Fort Drum, are the driving force to continued economic growth and development in the North Country.

